MINUTES OF THE
BOARD OF REGENTS RETREAT
UNIVERSITY OF HOUSTON SYSTEM

June 5, 2009

The Chair of the Board, Welcome W. Wilson, Sr., convened the meeting of The University of Houston System Board of Regents in the Elm Room, The Houstonian Hotel, 111 North Post Oak Lane, Houston, Texas on Friday, June 5, 2009. The following Board members were in attendance: Welcome W. Wilson, Sr., Chair; Jim P. Wise, Secretary; Nelda Luce Blair; Dennis D. Golden, O.D.; Jacob M. Monty; Carroll Robertson Ray; Calvin W. Stephens; and Kristen Lindley. Regents Mica Mosbacher and Lynden B. Rose were unable to attend. Noting the presence of a quorum, Chairman Wilson called the meeting to order at 8:47 a.m.

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Chairman Wilson welcomed everyone to the meeting. The first item on the agenda was the Appointment of Dr. William V. Flores as President of the University of Houston-Downtown. Board approval was requested for the appointment of Dr. William V. Flores as President of UH-Downtown. Chancellor Renu Khator recommended Dr. Flores, who was presented to the board as the sole candidate for this position. Dr. Flores was Deputy Secretary of the New Mexico Education Department and the former provost of New Mexico State University. Dr. Flores will serve in a transitional role effective July 1, 2009 and begin his official duties as President of UH-Downtown on August 1, 2009. Regent Monty stated, "We have found the right fit for the giant shoes of UH-Downtown President Max Castillo."

Regent Calvin Stephens moved board approval of the item as presented. Regent Carroll Robertson Ray seconded the motion, which passed unanimously by the regents in attendance.

The next item on the agenda was introduced by Chairman Wilson, Item C, Resolution in Appreciation – Max Castillo, Ph.D. – UH-Downtown. Chancellor Khator stated it was a privilege to have worked with Dr. Castillo. This Resolution in Appreciation was in recognition of his exemplary and distinguished service to the University of Houston System and the University of Houston-Downtown. Dr. Castillo joined the University of Houston in 1992. Due to Dr. Castillo's leadership and vision during his tenure as President, UH-Downtown has witnessed tremendous growth. He has led this institution to reach new heights by expanding its degree programs to include traditional disciplines; offering four master degree programs; the international education partnerships were broadened and community engagement and sustainability became part of the institution's focus; among many other accomplishments.

Regent Nelda Luce Blair moved board approval of this item as presented. Regent Calvin W. Stephens seconded the motion, which passed unanimously by all regents in attendance.

The next agenda Item D, Resolution in Appreciation – Tamara K. Goodwin – UH System, was taken out of order and presented later in the meeting.

Chairman Wilson moved to the next item on the agenda, Item E, the Swearing-in of Kristen Lindley, the new student regent. Chairman Wilson welcomed Ms. Lindley to the UH System Board of Regents, effective June 1, 2009. Ms. Lindley was born in Austin, Texas, but she calls Spring, Texas her hometown. She attended Klein Collins High School and graduated magna cum laude on May 16, 2009 from UH-Victoria with a Bachelor of Business Administration in Accounting. She will start classes in UH-Victoria's Master of Business Administration program in the fall and will work part-time in the university's Administration and Finance Office. After she completes six additional hours of accounting classes and an ethics course she can then take her Certified Public Accounting exam.

Ms. Lindley is one of nine students who will serve as a regent for one year on the board of regents of their respective higher education systems. These university regents have the same powers and duties as other board members, with the exception of voting and being counted toward a quorum. Ms. Lindley replaces Tamara K. Goodwin, who recently graduated from the University of Houston in May 2009, with both a Master's of Science degree in Accounting and a Doctor of Jurisprudence.

Chairman Wilson then administered the Oath of Office to Ms. Lindley and congratulated her on her appointment by Governor Rick Perry to the board. Chancellor Khator presented the UH System Board of Regents' medallion and pin to Regent Lindley. At the conclusion of the ceremony, Chairman Wilson asked Ms. Lindley to join the regents at the table and continued the board meeting.

Item F, the Suspension of Bylaw 4.2 regarding Appointment of the Nominating Committee for the Election of Officers was introduced by Chairman Wilson. This item was brought forward because it had not been presented at the April meeting as required by the Board Bylaws. This was a one-time suspension for this election only.

Regent Dennis D. Golden moved board approval of this item as presented. Regent Welcome W. Wilson, Sr. seconded the motion, which passed unanimously by the regents in attendance.

Chairman Wilson presented Item G, Report of Nominating Committee for the Election of Officers. Chairman Wilson turned the meeting over to Regent Jacob M. Monty, who had been selected as chair of this committee.

Regent Monty reported that the Nominating Committee was comprised of Regent Lynden B. Rose and Regent Carroll Robertson Ray who had served with him on this committee.

On behalf of the committee, Regent Monty stated the following slate of officers was nominated:

Welcome W. Wilson, Sr. - Chairman
Jim P. Wise – Vice Chairman
Nelda Luce Blair - Secretary

Chairman Wilson then called for nominations from the floor for the position of Chairman. By acclamation, Regent Welcome W. Wilson, Sr. was appointed to a third term as Chairman.

The nominations from the floor for the position of Vice Chairman were called. By acclamation, Regent Jim P. Wise was appointed as Vice Chairman.

Chairman Wilson then asked if there were any nominations from the floor for Secretary. By acclamation, Regent Nelda Luce Blair was appointed as Secretary.

The FY 2009-2010 slate of officers will become effective September 1, 2009. They are as follows:

Welcome W. Wilson, Sr. – Chairman
Jim P. Wise – Vice Chairman
Nelda Luce Blair – Secretary

Chairman Wilson congratulated his counterparts and moved on to the next item on the agenda, Item H., Briefing on State Legislative Session. This was an information item and required no board action. Mr. Grover Campbell, Vice Chancellor for Governmental Relations presented information to the board regarding several bills and resolutions which did and/or did not pass during the past Legislative session and the Legislation's impact on the University of Houston System and its universities.

The next item on the agenda was addressed by Chancellor Khator, Item I, Review and Discuss the Vision of the University of Houston System in 2015. Dr. Khator presented a powerpoint presentation which outlined the UH System's goals; UH System 2009 profile; Our Message to Students; Looking to 2015 – More Distinctive, More Complementary; and the UH System in 2015 Compared to Today. Below is a brief summary of Dr. Khator's remarks. A complete copy of this presentation was filed in the Board office. This item was for information only and required no board action.

The Board of Regents established the following goals in 2008:

- Houston would have one of the best metropolitan systems of higher education in the nation;
- Each university would benchmark itself nationally for excellence, and the System would commit to providing access and make student success its top goal;
- The System would engage with the community and be the engine of social and economic advancement;

What's at Stake and Where are We Now?

- Houston's 5.6 million residents constitute 25% of the state's population (6.0 million by 2015);
- Houston's $316 billion economy constitutes 32% of the state's GDP;
- Houston has one university system. The UH System enrolls twice as many students as all other universities in the Houston MSA combined;
- UH System provides an option for every student market;
- UH System produces high-quality graduates for Houston's professional workforce;
- Successfully serves the local student market, while attracting students from around the world; and
- Produces research and scholarship, particularly in the health sciences and energy that support Houston's economy.

The UH System 2009 Profile was addressed. The total enrollment for this time period was 59,219 with a minority enrollment of 32,641 or 55%. There were 11,939 degrees awarded and research expenditures totaled $88 million.

Our Message to Students – "There is a place for you at the UH System:"

- A programmatic option for every type of student;
- A delivery mode for every type of student;
- A learning environment for every type of student; and
- A pricing option for every type of student.

Looking to 2015 – More Distinctive, More Complementary:

- "Best in Class" institutions;
- More responsive to students;
- More responsive to faculty; and
- More responsive to the community.

UH System in 2015 Compared to Today:

- Total enrollment in 2009 was 59,219; total enrollment in 2015 – 68,400
- Minority enrollment in 2009 was 32,641 (55%); minority enrollment in 2015 – 37,620 (55%);
- Houston market share in 2009 – 40%; 2015 – 50%;
- Degrees awarded in 2009 – 11,939; 2015 – 14,000
- Research expenditures in 2009 - $88 million; 2015 - $165 million

Chairman Wilson called for a 15 minute break at 10:12 a.m. and reconvened the meeting at 10:27 a.m.

Dr. Alceste Pappas, Pappas Consulting Group, continued the discussion on the vision for the UH System. By creating a baseline understanding of each of the four institutions that comprise the UH System, Dr. Pappas described how the UH System could provide value to the metropolitan Houston and its four universities. Dr. Pappas posed numerous questions to the board in this regard.

The mission statements for each of the institutions comprising the UH System were addressed. Over the next several years, each component will become more distinctive and yet collaborative. Below is a brief summary of each university outlining their goals and objectives addressed by Dr. Pappas:

1. UH System
   - Primary goals for 2015: (a) position itself as Houston's leading education institution; and (b) become the premier metropolitan university system in the nation;
   - Achieving these goals will require successful collaboration among the four universities, as well as successful partnerships with regional community colleges and public schools;
   - The number of students system-wide will need to significantly increase which in turn will increase the graduation rates from its component institutions;
   - A comprehensive set of high-demand academic programs from the baccalaureate to the doctorate, delivered in a variety of modes (classroom, online) and in multiple locations; and
   - Provide an education and price option for every type of student – from the at-risk student to the working adult to the most academically gifted future scholar.

2. University of Houston
   - Primary goal for 2015: to become the state's third public national research (Tier One) university;
   - UH is a "destination university"; a premier urban undergraduate institution;
   - Pathways for faculty and students need to be defined by partnering with community colleges;
   - As a Tier One university, UH will attract top faculty and students to the institution, thereby increasing the amount of scholarship and external research dollars;
   - New undergraduate and graduate programs which would include: (a) the integration of the health sciences, energy and the arts into the curriculum; (b) develop honors programs in more academic departments; (c) expand the undergraduate research programs; and (d) increase the number of professional masters programs to meet workforce needs.
   - Expand the delivery of the UHS-unique undergraduate programs and professional master's programs to off-campus centers; and
   - Expand the number of hybrid courses to accommodate student life schedules and facilitate graduation.

3. UH-Clear Lake
   - Primary goal for 2015: to be a nationally-ranked regional public master's university;
   - Become a four-year institution offering bachelor's, master's and a limited number of practitioner-oriented doctoral degrees;
   - A partnership-oriented and community-minded university and expand its partnerships with community;

- Significant off-campus and online programs will account for more than 30% of the university's semester credit hours;
- Major off-campus developments will include the UHCL Pearland campus and expanded offerings at the Texas Medical Center;
- More than 10 online master's degrees, as well as limited online offerings at the bachelor's level will be offered; and
- UHCL will continue to build on its recognition for community engagement by the Carnegie Foundation for the Advancement of Teaching.

4. UH-Downtown
   - Primary goal for 2015: to become known as the place in Houston for receiving high quality, relevant, and challenging undergraduate instruction, particularly for first time college students (FTCS). The new generation university.
   - Anticipated enrollment by 2015 – 15,000 students;
   - Increasing the number of online and hybrid courses and the expansion of program offerings at off-campus sites; and
   - Continue to offer programs at Cinco Ranch, the University Center, Cy-Fair College (Lone Star), and Kingwood College (Lone Star), while plans are underway to offer programs in the Northwest/249 area.

5. UH-Victoria
   - Primary goal for 2015: to have a name change that reflects its evolution as a "destination university;"
   - Its vision to construct an ecologically sustainable campus with eco-dorm learning communities;
   - School of Nursing and Allied Health will continue to occupy one of two "original" buildings on the former campus to sustain effective collaboration with The Victoria College; the other will emerge as a college prep magnet school;
   - Continue to build on its traditional strengths online and serve Houston area sites with selected degrees; and
   - Become known for an innovate "Degree in Three" plan, which integrates cross disciplinary courses, study abroad, undergraduate research, peer mentoring and student centered scheduling into a three year BA/BS option.

Chairman Wilson recessed the meeting at 12:25 p.m. and reconvened the meeting at 12:35 p.m.

The next item, Item D, the Resolution of Appreciation – Tamara K. Goodwin – UH System, which had been taken out of order earlier in the meeting, was addressed. The Board recognized Ms. Goodwin's exemplary and outstanding service to the University of Houston System and the University of Houston.

Chairman Wilson moved board approval of this item as presented. Regent Stephens seconded the motion, which passed unanimously by the regents in attendance.

Item J, the Review of Accountability and Performance for UH System Universities and Its Universities was the next item introduced on the agenda. Dr. Khator presented an update on the Progress Cards developed for each of the UH System universities. These reports outlined each UH System component in the following areas:

1. Nationally Competitiveness
2. Student Success
3. Community Advancement
4. Athletics Competitiveness
5. Local and National Recognition
6. Competitive Resources
7. Access and Outreach

Also presented to the board were State Accountability Reports dated December 2008 which included performance measures related to the state's goals articulated in its plan "Closing the Gaps" – student participation, student success, institutional excellence, research, and institutional efficiency and effectiveness. The data for these reports were compiled by the Texas Higher Education Coordinating Board in the fall and distributed to the Texas Legislature and the Governor in January.

This item was for information only and required no action by the board.

In absence of further business, Chairman Wilson recessed the board meeting at 5:10 p.m. The board will reconvene the meeting on Saturday, June 6, 2009 at 8:30 a.m.

All documentation submitted to the Board in support of the foregoing action items, including but not limited to "Passed" agenda items and supporting documentation presented to the Board, is incorporated herein and made a part of these minutes for all purposes; however, this does not constitute a waiver of any privileges contained herein.

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Others Present:

Renu Khator
Carl Carlucci
John Antel
Dona Cornell
Don Birx
Grover Campbell
Elwyn Lee
Michael Rierson
Max Castillo
William Flores
Tim Hudson
Alceste Pappas
Barbara Stanley
Tamara K. Goodwin
Ed Jones
Gerry Mathisen
Ed Hugetz
Chris Stanich
Karen Clarke
Dee Lindley
Kelly Lindley
Julie Lindley
Jeannie Kever (Houston Chronicle)